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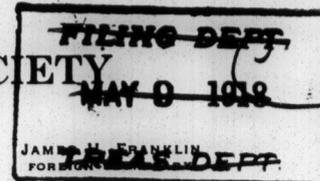
J. H. Franklin
AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
ERNEST S. BUTLER
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41



JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
GEORGE B. HUNTINGTON
ASSOCIATE SECRETARY

N

May 6, 1918

RECEIVED
MAY 8 1918
TREASURER'S OFFICE

My dear Mr. Carter:

Your letter of April 27, addressed to Mr. Butler, has been referred to me as Secretary for our work in China. I had intended bringing to the attention of the Trustees of the University of Nanking the question raised by our South China Mission as to the use of the income from the Sherwin Scholarship Fund. I believe it is understood that our South China Mission should have the first call on this income and I do not anticipate any difficulty in a continuance of that understanding, even though we have abandoned the medical work at Nanking. You will please hold, subject to instructions, the income as it may accumulate, and we shall communicate with the Trustees and with you in the light of developments.

Very cordially yours,

J. H. Franklin
Foreign Secretary

Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

0197

Geo. B. Huntington

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

FILING DEPT.
JUN 7 1918
TREAS. DEPT.

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
ERNEST S. BUTLER
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
GEORGE B. HUNTINGTON
ASSOCIATE SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"
ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

June 4, 1918.

Mr. Russell Carter, Treas.,
156 Fifth Ave.,
New York, N. Y.

RECEIVED
JUN 6 1918
TREASURER'S OFFICE

Dear Mr. Carter:

Replying to your letter of May 31 respecting our contribution to the budget of Nanking University, ~~we~~ would say that our own budget for 1918-19 has not yet been adopted but we expect action upon it will be taken at the meeting held this month. As soon as the budget has been approved we will be able to make our contribution. This should be the last of June or very first of July.

Very truly yours,

George B. Huntington
Acting Treasurer.

GBH/W

0198

~~FILED DEPT~~
~~SEP 21 1918~~
~~TREAS.~~

September 20th, 1918.

Rev. Geo. B. Huntington,
Ford Building,
Boston, Mass.

My dear Mr. Huntington:

I probably have been remiss in not writing you earlier as to your remittance for Nanking University. I did remind Mr. Butler **May 31st**, as you will find from your records, as under date of November 2nd, 1917, he had written me that for the calendar year 1918 the full \$2100. had been appropriated. In some way, however, the matter has been over looked, and as the field is asking us to send out everything due the University, and this is probably simply an oversight, we would be glad to have your remittance.

Very sincerely yours,

RC:M

Treasurer

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20. B. Huntington

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

FILING DEPT.
SEP 26 1918
TREAS. DEPT.
JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

CABLE ADDRESS: "TAVOY, BOSTON"
ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

9/25

Sept. 24, 1918.

Mr. Russell Carter,
156 Fifth Ave.,
New York, N. Y.

Dear Mr. Carter:

We are herewith enclosing check #87627
for \$2100. as requested in your communication of the
20th int.

Very truly yours,

George B. Huntington,
Treasurer.

per A'

W.

0200

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FILED DEPT
SEP 26 1918
TREAS DEPT

Sept. 25, 1918.

Mr. Geo. B. Huntington, Treasurer,
Ford Bldg.,
15- Ashburton Pl.,
Boston, Mass.

Dear Mr. Huntington:-

I thank you for your remittance of \$2,100. covering
your obligations for the calendar year 1918 for the
University of Nanking.

On behalf of the Trustees,

Yours very sincerely,

Treasurer.

C.-K.

0201

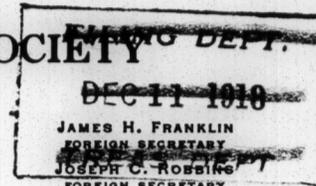
George B. Huntington
AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41



November 27, 1918.

Mr. Russell Carter, Treasurer,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

In compliance with the request of Mr. Speer dated Nov. 22nd, we are enclosing herein check #8980 for Seven Hundred Fifty Dollars, (\$750.00), representing our share for this year in the support of Nanking University Hospital.

Cordially yours,

George B. Huntington
Treasurer.

W.

0202

ELLING DEPT

DEC 2 1918

TREAS. DEPT

December 2nd, 1918.

Mr. Geo. B. Huntington,
Ford Bldg.,
15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

You have been good enough to respond immediately to Mr. Speer's letter advising you of the shortage in the \$3,000. that the co-operating Boards were to supply for the running expenses of the Nanking Hospital, sending us your check for \$750.00. Mr. Speer was writing to all of the Boards at the time he wrote you. Possibly his letter to you should have been more individual. The fact is that he had before him at the time of writing the figures showing the receipts on this account for the University's fiscal year 1917. Dr. Sloan, in charge of the hospital, had written in calling our attention to the fact that we were way short in the amount that we had forwarded for the year 1917, and asking us to see whether the various Boards co-operating would not raise their quota so as to provide the full \$3,000. Perhaps we did not make it as clear as we should have to Mr. Speer, that we were concerned as to both years 1917 and '18.

In sending your remittance of \$750.00 I fear you have overlooked your remittance of September 25th, 1918, when you sent me \$2100.00, \$1500.00 for the College and \$600.00 for the hospital. There would, therefore, be due for the year 1918 on the basis of your contributing \$750.00 per year only \$150.00. There would be due for the year 1917 on the same basis \$450.00 additional needed. Would you be good enough to advise me whether on the basis of your Board's action authorizing up to \$750.00 per year for the hospital, you could now make available for the year '17 \$450.00 of this \$750.00, and \$150.00 for the year 1918, a total of \$600.00. If so, I will immediately send you a check for the \$150.00 balance.

Awaiting your kind advice in the matter before using your check, I am,

Very sincerely yours,

RC:M

Treasurer

0203

George B. Huntington

FILING DEPT
~~DEC 10 1918~~
TREAS. DEPT

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES B. FRANKMAN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

Dec. 6, 1918.

Mr. Russell Carter, Treasurer,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

Upon returning to the office after a brief absence, I find your letter of Dec. 2nd. Thank you for explaining so fully the situation regarding our obligations on account of the University of Nanking. Mr. Speer's letter did not make the matter altogether clear, and I find that on account of my having taken over the work of this department so recently I was not fully advised as to the status of our payments.

We understood that there were five board cooperating in the maintenance of the hospital work and that each one's share was \$600.00. We have made our appropriations for 1918 and for 1919 on that basis. In 1917 we appropriated only \$300.00 which was originally included in the appropriation for medical school work before that was discontinued. I was not aware that we had failed to provide the extra \$300.00 called for for the hospital work for that year. Since we had sent the full amount of \$2100.00 for the University, including \$600 for the hospital on Sept. 25th, we understood that Dr. Speer was calling for the entire hospital appropriation, as on account of our budget appropriation for 1918-19. As I understand the matter now there was due from our board prior to the last remittance of \$750.00, \$450.00 on account of the year 1917 and \$150.00 on account of the year 1918, making a total of \$600.00. If this is correct, then it would be quite satisfactory if you will return check for \$150.00, which we have overpaid.

There will then be due after the first of January on account of the 1919 appropriation a total of \$2250.00, which we will be glad to remit upon your requisition at any time after the opening of the new year.

When I was in your office a little time ago I saw a very attractive poster advertising your annuities. Would you be willing to send me a copy? I would like very much to show it to Dr. Aitchison, our Home Secretary, who has charge of our annuity publicity.

Very cordially yours,

George B. Huntington
Treasurer.

GBH:W

0204

FILING DEPT.

DEC 10 1918

TREAS. DEPT.

December 9th, 1918.

Mr. Geo. B. Huntington,
Ford Building,
15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

Thank you for your prompt response of December 6th.

We have pleasure in enclosing you University of Nanking check for \$150.00 as per the understanding reached.

I have pleasure in enclosing you a little pamphlet which we issue advertising our annuities.

We were sorry not to have either you or Dr. Franklin at the meeting of the Board of Trustees last Friday. Action was taken Friday favoring the request of each co-operating Board that it make good the loss on exchange from April 1st, 1917, for the balance of that fiscal year, and for the fiscal year 1918; I mean upon the amount that each Board is contributing to the upkeep of the University. I suppose all the co-operating Boards have been doing this for their native work in China as well as in the cost of the missionaries' salaries.

We have just received from Mr. Owen a statement of the rates at which he sold the drafts in 1917, showing an average cost for the Mexican of $82\frac{1}{2}$ cents, or putting it the other way, that the gold dollar produced 1.21 Mexicans. On the basis of your Board contributing \$1500. to the University and \$750. to the hospital, a total of \$2250., this \$2250. at 1.21 netted the University 2722.50 Mexicans or 1777.50 Mexicans less than the 4500 Mex. which they should have received at the two for one rate. To make good this loss of 1777.50 Mex. at the present rate, or approximately 90 cents for the Mexican, would require the additional sum of \$1599.75. For three-quarters of a year from April 1st to December 31st, we would need to send \$1199.81 to make good to them the loss in exchange. Of course, we have not received the average rate at which they have sold their bills for the year 1918. Our own Board's average up to the present time shows that it is likely to be 84 cents for the Mexican for this calendar year. On this basis they would require for the year 1918 \$1530. additional to pay for the 4500 which your Board will be providing at the two for one rate.

I have no doubt that Mr. Speer within a few days will be passing on to you the recommendation of the Board of Trustees Friday.

If you have examined the statement of Mr. Owen, Treasurer, for the year 1917, you will find there an exchange debit item of over 8000 Mex.

0205

Dec. 9th, 1918.

and President Bowen's letters to Mr. Williams received within the last two or three weeks show that they are feeling the financial situation so keenly that they are very fearful of disastrous results, unless these exchange losses are made good to them covering their current budget and something is done to make good their over expenditures on building operations due likewise to adverse exchange. You will be taking the matter to your Board doubtless and will want definite figures, so that while writing you I am anticipating Mr. Speer's letter in thus giving them to you.

We had a fine meeting of the Board and President Bowen's statement of the growth of the University and the fine work it has been doing this past year ought to be enough to make us all very anxious to relieve them of these financial embarrassments. Mr. Williams is hoping now that the influenza epidemic is passed and the war drives over to see if moneys cannot be secured to clean up some of these over expenditures and to also make it possible for them to go ahead with the new buildings. Mr. Sarvis made a strong statement Friday, saying that the Swasey building was badly overcrowded and that even with the present increase in students they cannot care for them at all satisfactorily without the new administration building.

With kind regards, I am,

Very sincerely yours,

RC:M
Encl.

Treasurer

0206

December 12, 1918.

Dr. J. H. Franklin,
Ford Building, 15 Ashburton Place,
Boston, Mass.

My dear Dr. Franklin:

We regretted exceedingly that your other engagements made it impossible for you to attend the meeting of the Trustees of the University. When Dec. the 6th was appointed as the day of the meeting, the day fixed by our constitution being the first Friday of December, we did not realize that there would be any conflict with the Committee of Reference and Counsel. Right up to the last day or two I had labored under the impression that their meetings were on the 4th and 5th, so that the 6th would prove an ideal day for us. Then at the last we found there were going to be so many conflicts of engagements that our only course was to go forward on the date fixed. The minutes of the meeting will soon be ready and I will forward them to you.

Yesterday Mrs. Williams was reading to me a letter from Mrs. Clemons, who has just entered the Language School at Nanking. Her enthusiasm for the work that Mr. Keen is doing would do you good. She wrote: "I think he must have been created for this job, he does it so perfectly; always so much of good humor, with such unflinching tact. Then he is so immaculate in his person, which does one good in this land of rags and gutters."

By the Minutes of the Board of Managers you will see that Mr. Moss has been asked to be Principal of the Junior College. He is handling all of his work in excellent fashion.

After careful study of the finances of the University our Treasurer, Mr. Carter, found that nothing less than making the grants two for one for 1917 and 1918 would liquidate the obligations of the University. The frequent S.O.S. calls from President Bowen have become almost desperate, so the Trustees decided unanimously to ask the Co-operating Boards to make their grants on the basis of two Mexican dollars for the gold. I think Mr. Collier will be writing you on this line.

With kind regards,

Cordially yours,

0207

January 10, 1919.

Dr. J. H. Franklin, D.D.,

Ford Building, Boston, Mass.

My dear Dr. Franklin:

I am enclosing herewith copy of the minutes of the Trustees' meeting held December 6th. May I call your attention to the urgent need of presenting to your Board for action the matter of the two for one appropriations from April 1, 1917 to December 31, 1918? Our Treasurer, Mr. Russell Carter, has worked out the percentage to apply, based upon the report which Mr. Owen supplied him of the exchanges. It seemed only equitable that an average rate of exchange should be estimated so that the supplementary grants would fall at the same rate to each of the co-operating Boards. I understand that he wrote you under date of December 9th or 10th outlining the amounts that would be due in making up the exchange of two for one.

I know you will be deeply interested in the resumé, which Mr. Wang kindly dictated, of his remarks to the Board of Trustees. This has the greater interest now that Mr. Wang has been appointed one of the Peace Envoys to Paris, and sailed with Mrs. Wang on January 1st. He will be in a strong position as representing not only the Peking Government, but the sentiment and convictions of the South as well, and, being a man of such strong Christian conviction, he will be deeply interested in all that concerns foreign missionary work in China.

Anticipating seeing you next week,

Very cordially yours,

W:R

Encl.

0208

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

Boston, January 25, 1919

My dear Mr. Williams:

Your letter of January 10 was awaiting me upon my return to my office this morning. I have been in Boston only a few hours since your letter came to my desk, which accounts for my failure to make an earlier reply.

I thank you for sending me the minutes of the meeting of the Trustees of the University of Nanking held on December 6. I shall bring them to the attention of our Board at its next meeting for the matter which requires prompt action. I think all of our appropriations for work in China should be on the basis of a guaranteed exchange of two to one.

I am especially glad to receive the resume of Dr. Hwang's address to the Trustees. I am sorry I did not have the pleasure of hearing him. You know, however, that the Committee of Reference and Counsel met on December 6. Last year I happened to be chairman of the committee which had much work to do. I shall hope to attend the next meeting of the Trustees of the University. I wonder if there will be a midyear meeting.

With kind regards, I am,

Very cordially yours,


Foreign Secretary

Rev. J.E. Williams,
156 Fifth Avenue,
New York City

0209

March 6th, 1919.

Rev. Geo. B. Huntington, Treasurer,
Ford Building,
15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

Rev. J. E. Williams has passed on to me a copy of a letter from Dr. Franklin in which Dr. Franklin stated that he was expecting your Board, February 11th, to make an appropriation providing for your Board's part of the amount required to give the University of Nanking the benefit of the exchange rate of two for one from April 1st, 1917, to December 31st, 1917. This is not giving you much leeway for a remittance, and I would not write were it not for the receipt of letters from President Bowen indicating that he is greatly discouraged over the financial conditions of the University, so much so that he feels that if the situation is not relieved he cannot continue as head of the institution. We have already sent to the field drafts covering the remittances from the Methodist Board and our own Board covering this exchange item. If it is convenient to you or possible to send us a check at this time, we know that it will help if we put further funds on exchange account in President Bowen's hands.

Feeling sure that you will thoroughly understand my writing you again in the matter, I am,

Very sincerely yours,

RC:M

Treasurer

0210

FILED DEPT
MARCH 14 1919
TREAS. DEPT

March 11th, 1919.

Dr. Allen C. Hutcheson,
University of Nanking,
Nanking, China.

My dear Dr. Hutcheson:

Your letter of February 3rd with its enclosure of a check for \$639.24, and a second for \$124.86 were received yesterday and immediately deposited to your credit. This makes a total amount of \$4680.91 now received from you toward the payment of \$5,000. for the purchase of the house formerly belonging to P. S. Evans, leaving a balance of \$119.09 still due to make up the entire \$5,000. We certainly appreciate not only your generosity but your promptness in this matter, and assure you that the Board of Trustees has been doubly appreciative in view of the financial condition of the University.

Very sincerely yours,

RC:M

Treasurer

0211

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

G

February 5, 1919.

My dear Mr. Williams:

Dr. Franklin has asked me to write you that he proposes to recommend to our Board at its next meeting that we make an appropriation which will provide for our part of the amount required in order to give the University of Nanking the benefit of an exchange rate of two for one, since April 1, 1917. The next meeting of our Board will occur on February 11, and we shall advise you promptly of the action taken.

Very sincerely yours,

Florence B. Harding
Secretary to Dr. Franklin.

Mr. J. E. Williams:
156 Fifth Avenue,
New York City, N.Y.

02 12

J. L. Proctor to Dr. Williams
American Baptist Foreign Mission Society
East China Mission

S

RECEIVED

JUN 21 1919

Office of Secretary
9 Hankow, Road, Shanghai
May 27, 1919.

Dr. J. E. Williams,
156 Fifth Ave.,
New York, N.Y.

Dear Mr. Williams,

I was glad to get your good letter of February 19. We have been watching with interest the progress of your work while in America and especially the progress indicated in the seriousness with which the Board of Trustees there is taking hold of the problems of the University.

Your request that our mission approve of adding an additional member to the foreign staff of the University has come at a time when we are making a complete review of our budget, scrutinizing closely every item with a view to serious readjustments making it possible for us to do more effectively the work that we are now doing. This review and these readjustments will doubtless call for considerable changes in our plans and policies. The situation is such that definite action upon your request cannot be taken as it ordinarily is done by our reference committee in its spring meeting, but must be delayed until the annual meeting in August. I am sending copies of your letter, however, to the members of our reference committee and they will be prepared to take action or make recommendations to the annual meeting which will occur August 20. I am sorry for the delay. Ordinarily our reference committee would feel quite competent to handle the question but I am sure you will trust our judgment that under the present conditions it is ~~also~~ most advisable to delay action.

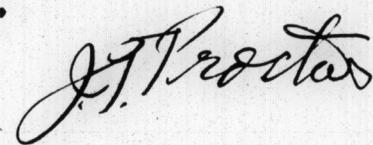
0213

May 17, 1919.

I feel quite at a loss to predict what action our mission will take upon your request. There has been a strong feeling that with the discontinuance of the medical school, neither the spirit nor the letter of our agreement with the University calls for an increase in our staff of representatives. The appeal that you make, however, for the agricultural department is a strong one and with the development of that and some of the other distinctly University departments, the appeal of the University should in a relatively short time be sufficiently strong to secure additional support from our mission. I will not attempt to predict how long it will take before this additional support will be sanctioned on the field but I can assure you that the mission is watching with the keenest interest every indication of progress in developing those features of the University which made the appeal in the first instance in bringing our constituency to its support.

Again thanking you for your letter and wishing you every success in your work there, I remain

Yours very truly,



Conference Secretary

April 14, 1917

Hotel La Porte
1161 Amsterdam Ave. N.Y.

Mr. R. E. Diffinendorfer
150 Fifth Ave. N.Y.

Dear Mr. Diffendorfer:-

I requested certain information from Mr. Speer regarding the size and cost of the new science building in Nanking and he referred me to you. What I would like to know is the number of cubic feet in the building - the one just completed with funds from Mr. Swasey - and the contract price and the actual price when the building is completed.

I am working on the problem of the cost of buildings of this nature in recent years in China as usually estimated by architects by the cubic feet. It has occurred to me that you might have on file the estimates of the architects which would probably give their reckoning of the number of cubic feet and their estimate of cost per cubic ft. Also you will probably have the actual contract price. If you do not have the final cost since the building is now completed can you send me what information you may have as to the probable increase in cost over contract price because of war or other conditions.

Also have you any other information as to cost of building in China in recent years estimated by the cubic feet. I shall appreciate any information you can give me on this subject.

Yours very sincerely,

Rev. J. T. Proctor

Fred Bledsoe
Proctor
2000
copy to me.

0215

May 23rd, 1919.

Mr. Geo. B. Huntington, Treasurer,
Ford Building,
15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

I do not wish to bother you, and yet I am sure you will realize that I have a responsibility to Nanking University and that they are looking to me to fulfill that responsibility. Possibly it would be wise if I should take from the files one or two letters from President Bowen which would let you into his feeling regarding the financial embarrassment that they are under.

You know from having met President Bowen that he is a pretty quiet, even, determined worker who does not easily allow things to disturb him, but he has been under such pressure of late as to the finances of the Institution that he makes the statement that if he is not relieved from the pressure that he will have to resign from the Institution. I, of course, can put at their disposal only such funds as are given me by the co-operating Boards. They have actually been running since April 1917 on the two for one basis. Dr. Bowen has personally raised monies to carry on the work, but is at his limit, and it now is up to us at this end to provide the funds for the running expenses or else come to an understanding with them that there is to be a curtailment.

Your Board, undoubtedly, as ours and all the others, has been obliged in the case of its own work to meet the additional expense on account of exchange whether we have had the funds in hand or not. As a matter of fact, our Board closed its fiscal year, March 31st, with a deficit on the year's account of \$530,000.

I appreciate that the only advice which we have had from your Board has been the letter of February 5th in which Dr. Franklin's secretary wrote to Dr. Williams:

"Dr. Franklin has asked me to write you that he proposes to recommend to our Board at its next meeting that we make an appropriation which will provide for our part of the amount required in order to give the University of Nanking the benefit of an exchange rate of two for one, since April 1, 1917. The next meeting of our Board will occur on February 11, and we shall advise you promptly of the action taken."

0216

Mr. Geo. B. Huntington

- 2-

May 23, 1919.

I wrote you March 6th when Dr. Williams passed this letter over to me. Will you kindly advise as to whether your Board took action favorable to making good this exchange, and if so, when it will be convenient for you to make remittance covering this exchange item.

Very sincerely yours,

RC:M

Treasurer

0217

George B. Huntington
AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"
ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

June 5, 1919.

Mr. Russell Carter, Treasurer,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

Upon returning from our Annual Meetings in Denver, I find your letter of May 23rd regarding the adjustment on exchange in connection with the appropriation for the University of Nanking. I am very sorry indeed that I apparently failed to write you before, regarding this matter. The situation was reported to our Board of Managers and action was taken on April 8th authorizing payment of the two sums indicated in your letter. I quote herewith the action of the Board:

VOTED: That, in pursuance of action by the Board on February 11, 1919, the following appropriations be authorized in adjustment of exchange on the regular appropriations made by the Board for the budget of the University of Nanking:

Adjustment from April 1, 1917 to Sept. 30, 1917	\$1199.81
" " January 1 to December 31, 1918	1530.00

I enclose herewith check #2168 for \$2729.81 covering this appropriation. I trust that we have interpreted your letter correctly and that the amount appropriated corresponds with your understanding of what we are expected to pay.

May I apologize again for the delay? It was an oversight on my part, for I thought the matter had been fully attended to.

Very sincerely yours,

George B. Huntington

Treasurer.

GBH:W

0218

June 6th, 1919.

Mr. Geo. B. Huntington,
Ford Building, 15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

Thank you very much for your remittance
in adjustment of exchange covering the period April 1st,
1917, to December 31st, 1918, amounting to \$2729.81,
for the University of Nanking.

Very sincerely yours,

RC:M

Treasurer

02 19

June 18th, 1919.

Mr. Geo. B. Huntington, Treasurer,
Ford Building,
15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

I should have written you in advance of the University of Hanking Trustees' Meeting yesterday so as to give you the opportunity of sending in your quota on current expenses of the University for 1919.

It was a pleasure to be able to report that the Methodist Board, the Foreign Christian Missionary Society, and our own Board were paid up to July 1st, not only on current expenses but on account of the additional cost of the two for one rate of exchange. Your own Board, of course, is paid up fully on the exchange matter, but we have not received anything to date on current expenses. I have looked back over the books and see that it has been rather customary with your Board to send in its remittance in one sum and late in the year. You will recall that our attention has been called by President Bowen and Dr. Williams to the fact that the University has had serious difficulties these past two years in financing itself, and the University has made definite request that we make our remittances regularly and in advance. Most of the co-operating Boards have been very responsive in this matter and I doubtless am partly to blame in not personally calling your attention to this matter. Most of the Societies are sending in quarterly. Of course, we have not any preference as to the time of remittance and would just as soon receive the year's appropriation in one sum if it will only average up in time so as not to embarrass them on the field. They, of course, have no borrowing facilities and we ought to be a little especially careful to see that they are financed in advance. Probably just a word is sufficient and you will be only too ready to put these remittances upon your calendar so that they will come to me regularly and in advance.

Very sincerely yours,

RC:M

Treasurer

0220

Mr. Carter

George B. Huntington

AMERICAN BAPTIST FOREIGN MISSION SOCIETY JUN 25 1919

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

FILING DEPT
JUN 25 1919
TREAS. DEPT
AMEE H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY

June 21, 1919.

RECEIVED
JUN 23 1919
Receipt Book

Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

Your letter of June 18th is at hand. The delay in making remittance on account of the regular annual appropriation towards the budget of the University of Nanking is due to the fact that our budget for the year is not adopted until June while the fiscal year of the University begins the first of January. I am sending herewith our check #2521 for \$2100.00 for the year 1919. We will endeavor hereafter to make our payment in two semi-annual remittances on January 1st and July 1st. I trust this will be satisfactory.

Sincerely yours,

George B. Huntington
Treasurer.

GBH:S

0221

FILING DEPT.

JUN 25 1919

TREAS. DEPT

June 24th, 1919.

Mr. Geo. B. Huntington, Treasurer,
Ford Bldg., 15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

I thank you very much for your prompt remittance of \$2100.00 on the University of Nanking account, and I will send this forward to the field at once.

May I call attention to just one item in the remittance, and that is, that the four co-operating Boards are now each of them paying \$750.00 per year on account of the hospital. It proved to be the only way which we could make up the \$3,000. annually for operating expenses which we were obliged to secure to match the \$3,000. from the China Medical Board. You kindly sent us \$750. last year and the same is necessary this year from the Methodist, Christian, Presbyterian, and yourselves and the others are all paying upon that basis.

Very sincerely yours,

RC:M

Treasurer

0222

George B. Huntington
AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

**FORD BUILDING, 15 ASHBURTON PLACE
BOSTON**

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY

July 7, 1919.

Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

My dear Mr. Carter:

Your letter of June 24th came
duly to hand on the day of our Board meeting which
accounts in part for the delay in replying.

Thank you for calling our atten-
tion to the change in appropriations. We are sending
you herewith the additional amount of \$150.00 by check
#2935 herewith, and will see that the appropriation
for next year is on a correct basis.

Cordially yours,

George B. Huntington
Treasurer.

GBH:W

0223

July 8th, 1919.

Mr. George B. Huntington, Treasurer,
Ford Building, 15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

In Mr. Carter's absence I am taking the liberty of acknowledging the receipt of your additional check of \$150.00 making up your Board's quota toward the University and Hospital for the year 1919.

With many thanks, in behalf of the
University of Nanking,

Very sincerely yours,

0224

re - Amount due on Exchange

October 24th, 1919.

Mr. Geo. B. Huntington, Treas.,
Ford Building,
Boston, Mass.

My dear Mr. Huntington:

You have kindly sent me the total amount due from your Board for the University and Hospital for the calendar year 1919. The only thing that is open is the amount due on account of exchange. All the co-operating Boards agreed to make good at two for one. The \$2250. gold equals 4500 Mexicans. I suppose the average rate for this calendar year will be close to 95. 4500 Mex. at 95 equals \$4275. gold. Deducting the \$2250. already paid leaves \$2025. to be paid on account of exchange.

I am afraid that the University has been having difficulty in financing itself during the year with this large exchange item not forwarded until the close of the year. The Foreign Christian Missionary Society has thoughtfully been sending it with each quarterly remittance but none of the other Boards have. I think another year it will be well for us to adopt the other plan.

I would like to clear this and get the draft off to the field before the Board meeting November 5th. If convenient to you, will you be good enough to kindly co-operate in the matter.

Very sincerely yours,

RC:M

Treasurer

0225

George B. Huntington
AMERICAN BAPTIST FOREIGN MISSION SOCIETY ~~Oct 31 1919~~

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPHARD
ASSISTANT SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

FILING DEPT.
~~Oct 31 1919~~
TREAS. DEPT.
JAMES H. EDWARDS
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY

10/30 re - Loss in Exchange

October 28, 1919.

Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

Your letter of October 24th regarding a remittance to cover the loss in exchange on our contribution to the University of Nanking budget came duly to hand. I will be glad to take this matter up with our Council at the first opportunity and secure authority for making the remittance. May I raise this question? Our Board in making up the loss in exchange to our own missionaries has ruled that the guarantee of \$2 Mex. to \$1 gold does not apply on payments made in this country. You can readily see the reason for this. The missionary might draw his full salary in China at 2:1 and then buy drafts on America at the market rate with which to make payments here, while it would be equally simple for us to make the payments on his order and charge his account at the same rate of exchange at which his salary is paid. This involves no loss to him while the other practice would be a money-making proceeding on his part at the expense of the Society. My question is as to whether there is any such rule with regard to the University budget and appropriations, or is it assumed that the entire appropriation including the salaries of the missionaries is to be expended in China? If I may have your advice upon this subject I think I can secure action before November 5th as you request.

Cordially yours,

George B. Huntington
Treasurer.

GBH:W

0226

~~ELLING DEPT.~~

~~CLERK DEPT.~~

~~TREAS. DEPT.~~

October 30th, 1919.

Mr. Geo. B. Huntington, Treasurer,
Ford Building, 15 Ashburton Place,
Boston, Mass.

My dear Mr. Huntington:

In reply to your inquiry of October 28th, may I say that the practice of our Board is identical with your own. Our missionaries understand that the Board is making good the loss in exchange only on such portion of their salaries as they draw in China. I have just been making a study of the University of Nanking budget for the year 1920, and it is quite apparent from this budget that the funds which the co-operating Boards are contributing to the running expenses of the University are used for the salaries of Chinese teachers, etc., and that these funds would not be used to any extent, at least, in the United States. I think the University intends that the same rule regarding exchange is to apply in the University as in the case of individual missionaries. I am glad to learn that your Board has been insisting upon this with its missionaries. A number of ours have taken exception to our ruling, particularly in the payment of such items as insurance premiums, but we have held to it in all cases save where missionaries were drawing upon private funds and were using all of their missionary salaries upon the field.

I am replying just as quickly as possible to your letter in order to make it possible for me to receive your remittance in time to report it in my Treasurer's report to the Board.

Very sincerely yours,

RC:M

Treasurer

0227

Geo. B. Huntington

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JOHN Y. AITCHISON
HOME SECRETARY
WILLIAM B. LIPPARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

FORD BUILDING, 15 ASHBURTON PLACE
BOSTON

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY

CABLE ADDRESS: "TAVOY, BOSTON"

ADDRESS ALL CORRESPONDENCE TO POST OFFICE BOX 41

November 6, 1919.

Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

Dear Mr. Carter:

I am writing simply to make formal record of the fact that I handed you yesterday our check #5606 for \$1600.00 on account of the exchange adjustment in the appropriations of the American Baptist Foreign Mission Society towards the University of Nanking budget for 1919.

We do not understand that this should necessarily represent the full discharge of our obligation. It represents an adjustment of exchange on the basis of an average of \$5.75 gold for the Mex. \$1 for the year. Evidently with present rates as they are the average will be considerably higher. I would be glad to know what suggestions you have for adjusting the matter more equitably. Shall we take the current rate and calculate the extra amount that would be due on the last quarter's remittance, or shall we wait until more nearly the end of the year and then get an average rate for the entire year? I wish that you would work out a uniform plan for meeting this exchange item so that all the Boards might be on exactly the same basis.

Will you kindly advise us at your early convenience as to the decision reached regarding the distribution of income of the Sherwin Scholarship Fund?

Cordially yours,

George B. Huntington
Treasurer.

GBH:W

0228

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY
WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

8

November 4, 1920

Dr. A. J. Bowen,
34 N. Park St.,
Oberlin, Ohio

My dear Dr. Bowen:

We have available as a possible candidate for the work at Nanking a graduate of the Agricultural Department of the Oregon State University, William Carey Whitaker, Jr. His age is 29; he is married and has one child three months old. His specialty has been along the line of bacteriology but he has covered most of the branches of agriculture during his work at the University. Summers of the past three years have been spent in research work under the direction of the station research man in plant pathology.

I wish you would advise me at your early convenience as to whether this equipment would fit into the present requirements of the agricultural ~~factor~~ *faculty*.

Very sincerely yours,

P. H. J. Lerrigo

PHJL/BAK

0229

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
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ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

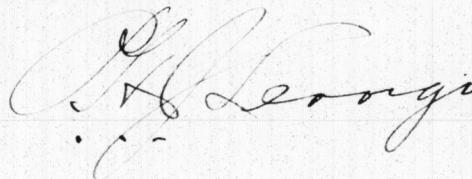
December 2, 1920.

My dear Dr. Bowen:

I have recently come in contact with a young man by the name of Burl Slocum, who is now studying at the University of Wisconsin. He secures his degree in agriculture this year, and has made a specialty of bee culture. Indeed, from details he gave me, I rather judge that his knowledge of the subject is somewhat unusual. Mr. Slocum is a man of fine personality and excellent Christian character. I wish you would write me as early as convenient and let me know whether his particular qualifications would fit him for work on the agricultural faculty at Nanking.

Cordially yours,

Dr. A. J. Bowen,
34 North Park Street,
Oberlin, Ohio.



PHJL:B

I wrote and told Mr. Lerrigo, Mr. Reischer's address and said he could refer to him. He told him I was sending this on to you. So probably Mr. Reischer will fix it up.
A. B.

Mr. H. Reischer

0230

Do not use the assignments in Cgg²

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AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
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FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY
WILLIAM B. LIPPARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

December 9, 1920

*Recd
ms 12/18/20*

Mr. John H. Reisner
Marlborough, N.Y.

My dear Mr. Reisner:-

I have recently come in contact with a young man by the name of Burl Slocum, who is now studying at the University of Wisconsin. He secures his degree in agriculture this year, and had made a specialty of bee culture. Indeed, from details he gave me, I rather judge that his knowledge of the subject is somewhat unusual. Mr. Slocum is a man of fine personality and excellent Christian character. I wish you would write me as early as convenient and let me know whether his particular qualifications would fit him for work on the agricultural faculty at Manking.

Cordially yours,

PHJL/IGS

P. H. Lerrigo

0232

December 15, 1920.

Mr. P. H. J. Lerrigo,
276 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Lerrigo:

Thank you very kindly indeed for your letter of November 4 recently to hand, telling about Mr. William Carey Whitaker, Jr., and the possibility for our agricultural department under your Board.

We are looking for a bacteriologist, but as Mr. Reisner is there, either in New York or Washington, now, I am taking the liberty of sending your letter to him and asking him to call on you, to take up the matter of Mr. Whitaker's appointment. Mr. Reisner has been in correspondence and personal contact with quite a number of men and I am not quite sure whether he has secured a bacteriologist yet or not; also, as he is head of this department and there in America, I would like him to pass final judgment upon the men anyway, so you probably will hear from him or see him in a short time.

We appreciate much your cooperation and help. We are missing Mr. and Mrs. Moss very much. He has done a splendid work here for us.

Very cordially yours,

0233

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY
WILLIAM B. LIPPARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"



March 3, 1921

Mr. John H. Reisner
University of Nanking
156 Fifth Avenue.

My dear Mr. Reisner:-

We have been earnestly seeking the right man for addition to the agricultural faculty of Nanking. At the present time the most promising candidate is Mr. C. Ward Jensen, who is now assistant Professor of Agronomy at Clemson Agricultural College, South Carolina. He already has his B. A. and has had some experience in teaching. He plans to secure his Ph.D and would, I think, be able to go next year. His specialty, however, is along the lines of agronomy or field crop production. I should be glad if you would let me know whether this would meet your needs.

The reason I did not mention Mr. Whitaker to you when I met was that he has since decided to accompany his brother to the work in India. They will undertake the development of an agricultural school in Pinyinana, Burma.

Yours very sincerely,

PHJ^u-EAK

0234

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE AND FOREIGN
SECRETARY
WILLIAM B. LIPPARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

March 16, 1921

Mr. John H. Reisner,
156 Fifth Ave.,
New York, N. Y.

My dear Mr. Reisner:

I wrote you recently regarding a young man whom I hoped to secure for Hanking as our representative on the agricultural faculty who is specialized in agronomy. He is now at Clemson Agricultural College, S.C. He writes me that he has also specialized on farm management and field crops, which subjects he has been teaching during the past year. I am passing this information on to you as I should like to have word from you as to his suitability for the work at Hanking.

Very sincerely yours,



PHJL/EAK

0235

March 17th,
1921.

The Rev. P.H.J. Lerrigo,
American Baptist Foreign Mission Society,
276 Fifth Avenue,
New York City.

My dear Mr. Lerrigo:

Thank you very much for your letter of March 3rd concerning Mr. Jensen. I am enclosing herewith copy of statement that I secured from Mr. Gibbs, who is taking his Ph.D. from Yale University this summer. He is a Baptist, as is also his fiancee and I shall be very glad to have you look over the papers which I am enclosing.

I hope that I may be able to see you before the end of this week, and not later than the beginning of next, to talk over these several candidates.

Very truly yours,

JHR
VAE

0236

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AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
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WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

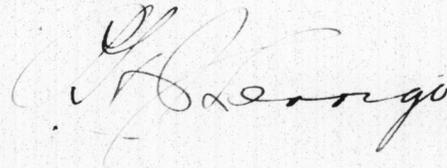
March 18, 1921

Rev. John H. Reisner,
150 Fifth Avenue,
New York, N. Y.

My dear Mr. Reisner:

Thank you for your letter of March 17 enclosing the data from Mr. Gibbs. I shall anticipate the opportunity of talking over this and other cases with you, and trust you will be able to come into the office shortly.

Cordially yours,



PHJL:B

0237

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AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
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FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE AND FOREIGN
SECRETARY
WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE

NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

August 2, 1921.

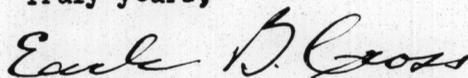
My dear Dr. Reiser:

This is to acknowledge the receipt of your letter of July 22nd and copy of the Forestry Program for China. During these vacation days those of us who are in the office are doubly busy in most cases. Dr. Franklin has not had time for more than a rapid scanning of the Program which you outline. He hopes at length to give it more careful consideration. The significance of your plans is fully appreciated.

Thanking you for the copy of the Program,

I am

Truly yours,



Assistant Secretary.

Dr. J. H. Reiser,
156 Fifth Avenue,
New York, N.Y.

0238

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
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P. H. J. LERRIGO
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WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

August 24, 1921

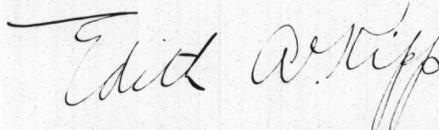
Mr. John H. Reisner
150 Fifth Avenue
New York, N.Y.

My dear Mr. Reisner:-

Your letter of August 22nd enclosing papers in the case of David E. Davis has been received in Dr. Lerrigo's absence from the office. I too am of the opinion that we cannot use him without a college degree. I will however, hold your letter for a short time.

Thanking you for calling him to our attention. I am,

Yours very sincerely,



Secretary to Dr. Lerrigo.

EAK-EW

0239

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE AND FOREIGN
SECRETARY
WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

September 17, 1921

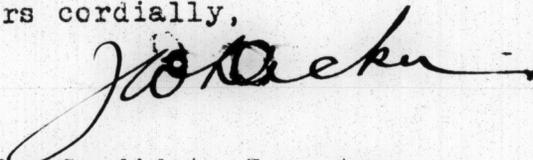
Dr. John H. Reisner
150 Fifth Avenue
New York City

My dear Dr. Reisner:

Your letter of August 22 in regard to David E. Davis has been referred to me for reply. Mr. Davis evidently has had a splendid practical training for the work which he wishes, but the fact that he has not received a college degree would prevent our considering him for any of our more important institutions. Just now we have no opening for a man of his type in industrial school or secondary school work, and in addition, I have no idea from what Mr. Davis wrote that he would consider a position in anything but a college or university. I have therefore deemed it best to return to you the correspondence in his case, as you request. It is possible that at some later date we might have an opening for him, but the chances are not very good so I believe the fairest course will be the return of his papers. Thank you very much for your interest in the matter.

I am

Yours cordially,



Assisting the Candidate Secretary

JWD:B

0240

Dr R. S. Speer

from J. H. Bremer

Reference Committee of the East China Mission of the Northern Baptist Foreign Mission Society, took action not approving of the additional staff requested by the University of Nanking in the College of Agriculture and Forestry. At the meeting in April 1920 the Reference Committee amended its previous actions so that at present the actions are as follows:-

24. To approve the recommendations in the minutes of the meeting for October 10, 1919, of the board of managers of the University of Nanking.

25. To give notice to the board of managers of the University of Nanking that this mission does not approve of the establishment in Nanking of a department of commerce and business administration as in any sense a university department and that it does not approve of the establishment of any other university department until a more adequately worked out policy for the growth of the university in its various departments and in its relations to colleges in East China has been developed.

126. To state to the board of managers of the University of Nanking that in the judgment of this mission there should be but one school of commerce and business administration in the East China field, and that such a school should be located in Shanghai. Such a school should preferably be a part of or affiliated with the Shanghai College, and it might be either a department of the University of Nanking or of the Shanghai College. That in case an agreement can be reached along this line, this mission is willing to cooperate heartily in the development of the department of agriculture and forestry in the University.

Explanatory note. Action 25 above was taken in November and was not rescinded but action 126 was taken in the April meeting, which explains, the overlapping of the two actions and their apparent difference in point of view.

L. B. MOSS.

0241

November 7th, 1921.

Dr. James H. Franklin,
276 Fifth Ave.,
New York City.

My dear Dr. Franklin: Re Financial Equivalent Agricultural Missionary.

For sometime I have been intending to take up with you the question of payment by the Baptist Board of the financial equivalent in lieu of a Baptist representative on the staff of the Agricultural School of Nanking University. You will recall that in June 1919 the Trustees voted to request each of the Boards to place a man on the agricultural staff. The date of January 1st, 1920, is that at which the obligation was held to begin. The Boards now all have their agricultural man on the staff with the exception of the Baptist; have paid at the regular Nanking rate of \$1200. a year for the period of the vacancy between January 1st, 1920, and the date when their representative took up work at Nanking. A missionary arriving on the field in the late Summer or early Fall of the year has been counted as giving in service one-half of the year, that is, beginning July 1st; therefore, from the Baptist Society the University would expect to receive the financial equivalent in lieu of salary for one year and six months,- that is, from January 1st, 1920 to June 1921, which, at the rate of \$1200. a year, equals \$1800. gold. During the period of these vacancies the University has been employing both Americans and natives on the field so that the money has actually been expended.

There is special urgency just now in receiving this money as soon as convenient to you, as we have just received a cablegram from the field asking for a guarantee to permit the University to borrow funds to carry its deficit. We are trying to gather in all of the money that we can for the institution at this end and make it available to them by cablegram. We are also endeavoring to make arrangements to finance the additional sum which the University will need.

In your absence from the office this morning, Dean Reisner and I took this matter up with Dr. Cross and I am sending him a copy of this letter.

Sincerely yours,

RUSSELL CARTER, Treasurer

GTS:M

By

0242

American Baptist Foreign Mission Society
East China Mission

Office of Secretary
20 Museum Road, Shanghai

*J. J. Packer
Shanghai*

Nov. 14, 1921.

Mr. A. J. Bowen,
Pres. University of Nanking,
Nanking.

Dear Mr. Bowen:

In the recent meeting of our reference committee two actions were taken as follows:

269. To approve the recommendations in the minutes of the meeting for Oct. 13, 1921, of the board of managers of the university of Nanking with the exception of the actions approving the budget with the request for an increase in the annual budget of 16,000 from the cooperating boards and of the action asking the boards to make provision for an accumulated deficit of \$79905 which three actions will be held for consideration when a statement has been presented by the executive committee showing the pro rata share of each cooperating mission in the departments of agriculture and forestry and of language school.

270. To call the attention of the board to the fact that in the list of needs submitted in the minutes of the board of managers of the university of Nanking in connection with the proposed campaign for funds by Mr. Williams our board as cooperating in the departments of agriculture and forestry and in the language school is interested in providing our share of the needs of these two departments, but to recommend that pending the report of the educational commission the efforts of the campaign should be concentrated on the provision of dormitories for the language school.

I think very little comment will be needed to make these actions clear. In the recommendation of the board of managers requesting the board of trustees to ask the four cooperating mission boards to increase the annual grants by \$16000 you will find this clause, "the amount of increase to be made by each mission board to be determined by the board of trustees on the basis of a statement to be prepared by the executive committee of the board of managers

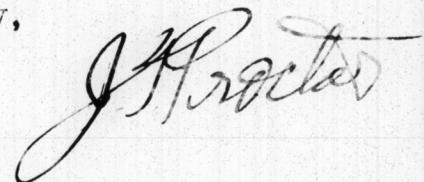
0243

suggesting a pro rata basis of distribution." Our action 269 holds in abeyance the action regarding the increased budget and the accumulated deficit until this special report of the executive committee has been made.

While calling attention to the special items in the list of needs in which our board will be especially interested, we suggest that for the present and until the report of the educational commission has been made "the efforts of the campaign should be concentrated on the provision of dormitories for the language school."

I wish simply to add that Mr. Cressy and I did what we could to get the reference committee to approve of the recommendations of the board of managers without these conditional clauses. It seems, however, that these conditional clauses need not delay action very long since it should be possible to have the special report of the executive committee at a very early date. I suggest that if possible you try to have this report ready by the end of this month.

Yours sincerely,



JTP-R

December 27, 1921

Dr. J. T. Proctor,
20 Museum Road,
Shanghai.

Dear Dr. Proctor:

I am enclosing herewith a statement in regard to the Agricultural expenses and estimate for the future. The proportional cost of the Agricultural department is worked out better in this statement, especially prepared at the request of the Commission, than in any other study.

You will see by referring to the minutes of the Managers' meeting, October 13th, and the budget, that the estimate for administration was \$33,970; 30% would equal \$10,191; the library was \$13,540; 37% would equal \$4,909.80. Deducting from this sum of \$15,100.80 the amount estimated by Mr. Buck on last year's account, \$1984.61, you will have a net balance of \$13,116.19. On the first page you have a net debit balance of -----\$15,597. with a proportional cost for land of ----- 7,200. On the second page ----- 24,844.44 with the additional items for administration and library, making a total of ----- 13,116.19 the grand total being ----- 66,757.63 to be found by the University and paid above resources given by the cooperating societies and above all estimated receipts in China.

If all that the Baptist mission were giving to the University were confined entirely to Agriculture, that would make \$3000 Mexican a year, and if each of the other three societies gave \$3000 additional to what they are doing, that would leave a balance of \$48,000, which should be distributed equally over the cooperating societies as their responsibility.

In view of these facts, is it not a fair request from the Board of Managers that these cooperating societies should add to their apportionment \$4000 Mexican a year? If your mission is willing to do its full share, you could quadruple the request for the annual grant and it would not be a disproportionate amount. In view of the accumulation of deficits from this source, mainly during the last two or three years, is not the request for a grant of \$20,000 Mexican from each of the Societies a very reasonable one as regards the proportion assigned for your mission and board?

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All the Boards base their amounts upon the judgment of their missions in China. The Methodist mission and Foreign Christian mission society have taken action approving the requests of the Board of Managers. The Presbyterian mission will take action through its Executive committee very soon and it will undoubtedly be favorable. If your Committee could take like action, it would greatly strengthen my hands in representing the University at home.

We are expecting to sail on the 25th of January. Dr. Bowen and I are returning to Shanghai for further conference and shall hope to see you then.

Very cordially yours,

JEL/S

0246

COLLEGE OF AGRICULTURE AND FORESTRY
UNIVERSITY OF NANKING
NANKING.

copy estimate

SOURCES OF INCOME OTHER THAN UNIVERSITY FUNDS 1921.

Appropriated by Missions;

Salaries of 4 agricultural missionaries equivalent in 1921 to a grant of \$ 11,280 00

Given by organizations or individuals;

Cotton Mill Owners Assn. and Cotton Anti-dulteration Assn.
(An annual gift for 3 years; 1 more year to be paid) 8,900 00

Gift for special work in cotton
(An annual gift for 3 years; 2 more years to be paid) 2,500 00

International Committee for the Improvement of Sericulture
(An annual arrangement) 4,000 00

Forestry Fund Committee;
(An arrangement for 6 years; 3 more years to be paid) 5,000 00 20,400 00

Receipts of the College itself:

Sales of seeds, nursery stock, etc. 15,000 00
Student fees 4,200 00 19,200 00

Total \$50,880 00

EXPENDITURES FOR 1921

Note: In comparing these figures with other colleges such for instance as the College of Arts and Science, it should be remembered that a considerable amount of time and money is put into extension work or adult education and also that time and effort is given to investigational or experimental work which helps to make the teaching in the college and the extension work more practical and effective.

Personnel;

Salaries of Foreign Instructors 17,282 28
Salaries of Chinese Instructors 15,995 72 33,278 00

Current expenses;

Supplies and apparatus 5,876 00
Students board, etc. 1,673 00
Repairs, light, heat, etc. 800 00
Agr. gardens and experimental work
(Including seed and nursery stock business) 21,300 00
Rent on 200 mow of land 1,000 00
Rent on residences used by faculty 2,550 00 33,199 00

66,477 00

Less receipts designated for agriculture and forestry work 50,880 00

Additional cost of College of Ag. & Forestry to University 15,597 00

EQUIPMENT AND LAND.

Equipment 1,200 00
Land purchased 6,000 00
Cost of College to University for land and equipment 7,200 00

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COLLEGE OF AGRICULTURE AND FORESTRY,
UNIVERSITY OF NANKING,
NANKING.

Note; These items are not included in the statement of expenditures for 1921 because of the difficulty of determining the exact additional expense the College has been to other departments.

ESTIMATED SHARE OF EXPENSES IN THE JUNIOR COLLEGE? LIBRARY AND
USE OF BUILDINGS.

Junior College:

One third of 1921 expenditures	18,526 49	
Less one third student fees	<u>7,666 66</u>	10,859 83

Library:

37% of 1921 expenditures	3,051 27	
Less receipts for College of Agriculture & Forestry for Library expenses	<u>1,066 66</u>	1,984 61 (1921)

Estimated rent on buildings and equipment used by College of Agriculture and Forestry	<u>12,000 00</u>	
--	------------------	--

Total	24,844 44 <i>less</i>
	<i>1984.61</i>

<i>Administration</i>	<i>33,970 = 30% =</i>	<i>\$ 10,191.00</i>
<i>Library</i>	<i>13,540 = 37% =</i>	<i>4,909.80</i>
		<u><i>15,100.80</i></u>
		<i>1,984.61</i>
		<u><i>13,116.19</i></u>

15,897.00
7,200.00
24,844.44
13,116.19

<i>Rent J.C.</i>	<u><i>60,757.63</i></u>	
	<i>10,859.83</i>	<i>later added</i>
	<u><i>49,897.80</i></u>	<i>May 11 22</i>
	<i>12,000</i>	

Rent and maintenance total
48,000 Mex =

37,887.80.

ESTIMATED COST OF
MODERATE ADDITIONAL DEVELOPMENT OF
COLLEGE OF AGRICULTURE & FORESTRY.

DETAILED STATEMENT.
(By departments)

DEPARTMENT	PERSONNEL	CURRENT EXPENSES	EQUIPMENT	HOUSING
Agr. Chemistry	Agr. Chemist (Ret. student) 1 associate	2,400 00 600 00	1,000 00	4,500 00 2,500 00
Agronomy	Rice & Wheat expert Oil bearing plant expert 3 associates	3,600 00 2,400 00 2,520 00	4,500 00	900 00 8,500 00 7,500 00
Agr. Economics	2 associates Farm Managem't 3 assistants Farm Managem't Rural organization	1,680 00 720 00 3,600 00	2,000 00 1,000 00	7,500 00 8,500 00
Sericulture	Silk reeling instructor 2 associates	2,400 00 1,680 00	3,000 00	5,000 00 4,500 00 5,000 00
Forestry	2 instructors 1 collector	4,800 00 360 00	4,000 00	1,000 00 9,000 00
Botany	1 instructor 3 assistants	2,400 00 1,080 00	3,000 00	5,500 00 4,500 00 2,000 00
Agr. Bacteriology	1 associate	840 00	1,000 00	500 00 2,500 00
Administration	1 secretary	1,600 00	500 00	
Library	1 agr. librarian	840 00	500 00	2,500 00
Extension	1 associate 2 assistants	840 00 600 00	1,000 00	2,500 00
New departments (See list attached)	3½ men for same 3 do 7 associates	12,600 00 7,200 00 5,800 00	7,000 00 6,000 00	4,500 00 4,000 00 17,500 00
TOTALS		60,640 00	34,500 00	21,400 00 132,250 00

LIST OF MEN WANTED: NEW DEPARTMENTS.

(Not mentioned on attached sheet)

Plant Propagator	1/2 (1/2 salary already provided)
Animal Husbandry	1
Agricultural Education	1
Entomologist	1
Plant Pathologist	1
Pomologist	1
Rural Sociology	1

0250

SUMMARY OF ESTIMATED COST OF MODERATE DEVELOPMENT OF
COLLEGE OF AGRICULTURE AND FORESTRY
UNIVERSITY OF NANKING
NANKING.

BUILDINGS, LAND AND EQUIPMENT.

	Mexican
Present outlay:-- (Already paid for by University)	
Land (235 mow)	\$ 16,000 00
residences	40,000 00
 Additional requirements:	
College of Agriculture and Forestry building	90,000 00
Equipment for the building	15,000 00
Equipment for various departments	21,400 00
Sericulture building	30,000 00
Land (For nursery, experiment work and arboretum)	50,000 00
Ten Farm and Field work buildings for workmen	30,000 00
Dormitory	50,000 00
Residences (Chinese and foreign)	<u>132,250 00</u>
Total	474,650 00

CURRENT EXPENSES.

1921 current expenses	66,477 00
Additional personnel	60,640 00
Additional running expenses	<u>34,500 00</u>
Total	161,617 00

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